

Adaptive Management

Frameworks for

Monitoring, Evaluation, Accountability and Learning within International Development and Aid Programming

2019 Edition

14th Annual Season of the
**Monitoring and Evaluation
Professional Summer Training
Programme for Development
Experts and Practitioners**

A programme jointly promoted
by:

*Centre for International
Development (CID Bologna)*



*Cattaneo Institute
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Adaptive management (AM) is at the forefront of international development discourse, considered as a leading approach to address complexity and operate successfully in constantly changing environments. Institutional donors, influential think tanks, leading INGOs and private sector actors are integrating AM practices to tackle complex problems, improve programme quality and promote learning. Initiatives such as the joint DFID/ODI/USAID Global Learning for Adaptive Management initiative and USAID's Collaborative, Learning and Adaptive framework illustrate the relevance of AM as a driving force of funders' priorities. As international development agencies operate in fragile and evolving contexts, their ability to contribute to long-lasting impact relies on the consistent generation and use of evidence to regularly inform decision-making and engage key stakeholders. In this climate, embedding fit-for-purpose Monitoring, Evaluation, Accountability and Learning (MEAL) tools and processes is critical to fostering reflective and adaptive decision-making and programming.

This course offers practical tools and solutions to build participants' expertise on how theory of change (ToC) programming can support AM processes for international development and aid. Using dynamic cases studies inspired by evolving 'real-world' contexts, participants will interact with a TOC-based programme cycle to explore all aspects of the result chain from inputs to impact, allowing participants to experiment with MEAL tools and processes along a causal pathway. The course will place emphasis on contextualizing AM within the realities of complexity and fluid operating environments. Participants will work through evolving scenarios which mirror contextual shifts that often occur, highlighting the importance of an AM approach for decision making and course correction.

Curriculum in Brief:

Day 1> Setting the Adaptive Management Stage

Day 2> Donor Interpretation of Adaptive Management

Day 3> ToC-based programme cycle and the significance of MEAL in AM

Day 4> Scenario-based practices

Day 5> Reflect and consolidate: Making the case for AM to leaders and peers

More information on the content and the course curriculum [at this link](#)

Dates and location:

June 3 to June 7, 2019 (5 days) – Bologna, Italy

Staff:

Letizia Parolini, Andrea Wolfe

Instructors:

Piers Boccock, Nicola Giordano, Alix Wadson

Application Deadlines:

Early Review Deadline: April 30, 2018

General Application Deadline: May 17, 2018

How to apply:

Download the application form at [this link](#)

and return by email to: summer-school@cid-bo.org

Enrolment Fees:

1,500 Euros (early review)

1,700 Euros (general application)