

# Adaptive Management

## Frameworks for

### Monitoring, Evaluation, Accountability and Learning within International Development and Aid Programming

2019 Edition

Extended deadline with reduced fees!!!

14<sup>th</sup> Annual Season of the  
**Monitoring and Evaluation  
Professional Summer Training  
Programme for Development  
Experts and Practitioners**

A programme jointly promoted  
by:

*Centre for International  
Development (CID Bologna)*



*Cattaneo Institute  
Research Foundation*



*Center for International  
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State University of New York  
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SUMMER SCHOOL  
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Adaptive management (AM) is at the forefront of international development discourse, considered as a leading approach to address complexity and operate successfully in constantly changing environments. Institutional donors, influential think tanks, leading INGOs and private sector actors are integrating AM practices to tackle complex problems, improve programme quality and promote learning. Initiatives such as the joint DFID/ODI/USAID Global Learning for Adaptive Management initiative and USAID's Collaborative, Learning and Adaptive framework illustrate the relevance of AM as a driving force of funders' priorities. As international development agencies operate in fragile and evolving contexts, their ability to contribute to long-lasting impact relies on the consistent generation and use of evidence to regularly inform decision-making and engage key stakeholders. In this climate, embedding fit-for-purpose Monitoring, Evaluation, Accountability and Learning (MEAL) tools and processes is critical to fostering reflective and adaptive decision-making and programming.

This course offers practical tools and solutions to build participants' expertise on how theory of change (ToC) programming can support AM processes for international development and aid. Using dynamic cases studies inspired by evolving 'real-world' contexts, participants will interact with a TOC-based programme cycle to explore all aspects of the result chain from inputs to impact, allowing participants to experiment with MEAL tools and processes along a causal pathway. The course will place emphasis on contextualizing AM within the realities of complexity and fluid operating environments. Participants will work through evolving scenarios which mirror contextual shifts that often occur, highlighting the importance of an AM approach for decision making and course correction.

#### Curriculum in Brief:

**Day 1>** Setting the Adaptive Management Stage

**Day 2>** Donor Interpretation of Adaptive Management

**Day 3>** ToC-based programme cycle and the significance of MEAL in AM

**Day 4>** Scenario-based practices

**Day 5>** Reflect and consolidate: Making the case for AM to leaders and peers

More information on the content and the course curriculum [at this link](#)

**REDUCED FEES NOW APPLY!!!**

**Dates and location:** June 3 to June 7, 2019 (5 days) – Bologna, Italy

**Staff:** Letizia Parolini, Andrea Wolfe

**Instructors:** Piers Boccock, Nicola Giordano, Alix Wadeson

**Application Deadlines:** **May 17, 2019**

**Enrolment Fees:** **1,500 Euros**

Previously announced fees have now been reduced thanks to the extra funding  
donated by the Istituto Cattaneo Foundation!!!

**How to apply:**

Download the application form at [this link](#)  
and return by email to: [summer-school@cid-bo.org](mailto:summer-school@cid-bo.org)